FINANCIAL REPORT

(June 1, 2024 to May 31, 2025)

Statement of Operations June 1, 2024 to May 31, 2025 Unit: JPY

Changes in unrestricted net assets				
I Revenues from operating activities				
1 Membership fees			216,000	
2 Support and donations received			142,487,067	
3 Grants and subsidies			342,792,352	
4 Operating revenue				
	Revenue from entrepreneurial leader development projects	27,711,208		
	Revenue from ecosystem cultivation projects for entrepreneurial leader development	576,556,120		
	Revenue from human resource placement services	53,574,945		
	Revenue from other projects to achieve the objectives of this organization	–	657,842,273	
5 Others			66,159	
Total revenues from operating activities				1,143,403,851
II Expenses from operating activities				
1 Operating expense				
	Labor expense	255,692,199		
	Other expense	737,929,019	993,621,218	
2 Adminstrative expense				
	Labor expense	85,164,597		
	Other expense	31,862,602	117,027,199	
Total expenses from operating activities				1,110,648,417
Total changes in operating activities for the year				32,755,434
	Non-Operating increase/decrease			△ 1,000
	Changes in unrestricted net assest			32,754,434
	Corporate tax, residential tax, business tax			10,371,900
	Total changes in unrestricted net assets			22,382,534
	Unrestricted net assets at beginning of the year			238,886,459
	Unrestricted net assets at end of the year			261,268,993
Changes in restricted net assets				
	Total changes of restricted net assets for the year			△ 165,152,225
	Restricted net assets at beginning of the year			348,277,726
	Restricted net assets at end of the year			183,125,501
	Total net assets at end of the year			444,394,494

Balance Sheet as of May 31, 2025 Unit: JPY

I Assets				
1 Current assets				
	Cash and deposits	589,896,670		
	(Balance of funds 174,323,882)			
	Other current assets	62,400,476		
Total current assets			652,297,146	
2 Fixed assets			2,081,010	
Total assets				654,378,156
II Liabilities				
1 Current liabilities			153,953,662	
2 Fixed liabilities			56,030,000	
Total liabilities				209,983,662
III Net assets				
1 Unrestricted net assets				
	Unrestricted net assets at beginning of the year		238,886,459	
	Changes in unrestricted net assets		22,382,534	
	Unrestricted net assets at end of the year			261,268,993
2 Restricted net assets				
	Restricted net assets at beginning of the year		348,277,726	
	Changes of restricted net assets for the year		135,519,029	
	Transfer to unrestricted net assets		300,671,254	
	Restricted net assets at end of the year			183,125,501
Total net assets				444,394,494
Total amount of liabilities and net assets				654,378,156

Breakdown of Restricted Net Assets June 1, 2024 to May 31, 2025 Unit: JPY

Contents	Balance at the Beginning of the Year	Increase During the Year	Decrease During the Year	Balance at the End of the Year	Note
Disaster Reconstruction Fund	4,375,453	0	541,385	3,834,068	For disaster reconstruction
Organizational Development Fund	32,306,738	0	4,333,184	27,973,554	Preparation costs for new projects
Healthcare Worker Support Fund	3,721,180	0	0	3,721,180	Support projects for healthcare workers
School Platform Fund	2,532,217	0	2,532,217	0	Platform for creating the future of education and learning
Disaster Fellowship Fund	40,887,577	10,748,000	7,624,808	44,010,769	Projects for dispatching fellows during disaster
Shibuya Furusato Tax Fund	8,214,550	6,972,000	3,580,482	11,606,068	Projects utilizing shibuya furusato tax donations
Social Sector Training Fund	2,000,000	3,000,000	0	5,000,000	Training programs for the social sector
Dormant Deposits Project Fund (Disaster Prevention)	254,240,011	44,197,410	247,928,832	50,508,589	Disaster prevention by local intermediary organizations
Suntory Kimi wa Michisu Foundation	0	61,800,000	34,130,346	27,669,654	Support organizations focused on children and youth
Total	**348,277,726**	**126,717,410**	**300,671,254**	**174,323,882**	